# Annual report and financial statements 2020







Registered office in Helsinki Business ID 0486406-8 PricewaterhouseCoopers Oy

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### Annual report

#### Operations during the financial period

Owned by its employees, Pricewaterhouse-Coopers Oy (PwC Finland) is a Finnish company designated officially as an auditor of the public accounts community. PwC Finland's services range from auditing and other assurance services, deals, consulting, tax consulting to legal services. We have operations throughout Finland. We are part of the global PwC network, through which our experts, numbering more than 284,000, serve clients in 155 countries.

#### Financial position, financial results and investments

PwC Finland's financial position remained stable, even though the coronavirus pandemic brought considerable challenges in the final quarter particularly in relation to deals and consulting due to increasing economic uncertainty. The turnover for the financial period decreased by 3% from last year to EUR 159 million. In addition to the COVID-19, mandatory changes to audit firms regarding auditing of listed companies required by auditing legislation played part in the decrease. Our profitability remained high.

During the financial period, the average number of employees increased by 5% to 1,286 employees. Correspondingly, staff costs inclusive of performance bonuses decreased by 3% to EUR 98.1 million.

Operating profit for the past financial period was EUR 14.5 (15.8) million, comprising 9.1% (9.7) of the turnover. Equity ratio was 31.1% (28.5) and return on equity was 80.3% (71.7). Our financial position remained solid throughout the financial period. PwC Finland has no interest-bearing liabilities.

Investments in tangible and intangible assets during the financial period amounted to EUR 0.8 (1.5) million. Investments focused primarily on furniture and equipment.

#### Company structure and changes thereto

The company has no subsidiaries or affiliates. There were no changes in the corporate structure during financial period.

#### Staff and competence development

Being an expert organisation, the competence, motivation and wellbeing of the staff are key success factors of our company. The last financial period was the last of our four-year strategy period. In accordance with our strategy, we focus on developing our employees' professional skills by training supervisors and developing wellbeing at work.

During the strategy period, we invested significantly in digitalising our operations, and we utilise extensively such services as cloud services that enable working regardless of time or place.

All permanent employees are covered by the remuneration scheme tied to company-specific and individual objectives. The company's management decides on the amount and payment criteria of the annually distributed bonus.

Compared to the previous year, the total number of staff at PwC Finland increased by 1.6%, totalling 1,215 (1,196) at the end of the financial period. The average number of staff over the financial period was 1,286 (1,227), of whom 8.6% (9.6) worked part-time. At the end of the financial period, the average age of the company's personnel was 35.3 (35.2) years. The average length of employment was 6.0 (5.7) years. Of the staff, 53% (54) were women and 47% (46) were men.

At the end of the financial period, 42.7% (45.1) of the staff worked in statutory auditing services, 47.7% (46.2) in other services, and 9.6% (8.7) in internal services.

Key indicators	2020	2019	2018
Turnover	159,032,333	163,813,362	150,699,063
Operating profit	14,464,765	15,829,481	15,473,432
Equity ratio	31.1%	28.5%	35.4%
Return on equity	80.3%	71.7%	64.8%

Staff	2020	2019	2018
Number of staff at the end of the financial period	1,215	1,196	1,119
Average no. of staff over the financial period	1,286	1,227	1,108
Average age at the end of the financial period	35.3	35.2	35.1
Average term of employment in years	6.0	5.7	6.0
Share of men of all employees	47.0%	46.0%	45.0%
Share of women of all employees	53.0%	54.0%	55.0%

#### **Company governance**

According to the Articles of Association, the AGM elects the Board of Directors annually. The Board must consist of no fewer than five and no more than nine ordinary members. Until 29 October 2019, the Board of Directors consisted of Ylva Eriksson, Markku Katajisto, Jaakko Kilpeläinen, Pekka Loikkanen (chairman), Timo Takalo, Kimmo Vilske and Martti Virolainen.

At the AGM on 29 October 2019, Ylva Eriksson, Markku Katajisto, Merja Lindh, Janne Rajalahti, Simo Valtti, Kimmo Vilske and Martti Virolainen were elected to the Board of Directors. The AGM elected Janne Rajalahti, APA, the chairman of the Board of Directors.

Audit firm Revico Grant Thornton Oy acted as the auditor throughout the financial period, with Joakim Rehn, APA, acting as the main auditor.

Mikko Nieminen, APA, continued as the company's CEO.

#### Shareholders and changes in share capital

On 30 June 2020, the company had a total of 35,251 shares. The total number of shares is composed of three share types, and a redemption and consent clause has been included in the articles of association.

On 29 October 2019, the AGM authorised the Board to, at its own discretion, issue up to 10,000 shares through directed issues. By 30 June 2020, a total of 2,040 shares have been issued under this authorisation.

There was a single A share issue in the financial period. The number of A shares was increased by issuing 2,000 shares, which were directed as a new issue to new partner and partners who wished to increase their holdings to match their mapping category. The price of the A shares was the current price approved by the annual general meeting on 29 October 2019, EUR 145 per share.

On 29 October 2019, the AGM authorised the Board of Directors to acquire, at their own discretion, up to 10,000 shares of company stock otherwise than in proportion to the holdings of the shareholders. The authorisation remains valid until the next AGM to be held no later than 31 December 2020. The authorisation concerns the shares of the shareholders who resign from the company while the authorisation is still valid, or transfer from the Equity Partner category, or whose ownership of shares exceeds the maximum ownership under the mapping category confirmed each year. On the basis of this authorisation, a total of 3,640 shares were acquired during the financial period. All shares held by the company were annulled by 30 June 2020.

#### Risk management

The company's most significant risks are typical of the company's line of business and associated with the availability of professional workforce and regulation-driven changes in markets. The Board estimates business risks annually and supervises compliance with the company's risk management policy. The company has prepared for hazard risks through an insurance programme.

By 31 October 2020, the company will publish a transparency report which will feature a description of the company's risk management and quality assurance system.

#### COVID-19

In March 2020, we activated a crisis management organisation in accordance with our continuity management plans to take all risks in relation to the coronavirus pandemic into consideration with sufficient caution and at the right time. We initiated more effective health monitoring and instructed our staff to work remotely. Throughout the end of the financial period, we organised regular virtual briefings where the staff was informed openly about the company's operations during the crisis. We also established a special

business unit to support our clients in these exceptional circumstances.

#### Outlook for the current financial period

The outlook for the current financial period is exceptionally uncertain due to the coronavirus pandemic. Our objective during these exceptional circumstances is to generate confidence in the society with our own operations and to support our clients in solving their most significant problems. We believe that we can flexibly and in a controlled manner adapt our own operations to the market situation. During these uncertain times, the increase of our turnover is highly dependent on the market behaviour as well as the behaviour of our clients. Regardless of the situation, we will continue developing our company's long-term development and invest even more purposefully to developing our staff's expertise. We will particularly invest in digitalising our company's processes and in developing our staff's digital and data skills. We believe that investing in these capabilities will give us an advantage in solving our client's most important problems in the future as well.

#### **Distribution of profits**

According to its financial statements, the company's distributable assets on 30 June 2020 amounted to EUR 15,494,277.02, of which the profit for the period comprises EUR 13,767,124.75.

No material changes have occurred in the company's financial position following the end of the financial period, and the solvency testing based on Section 13(2) of the Limited Liability Companies Act has no effect on the amount of assets subject to profit distribution.

The Board proposes to the Annual General Meeting that the distributable assets be used as follows:

Distribution of profits	
EUR 220 per A share distributed as dividends, i.e., 34,800 × EUR 220, totalling	7,656,000.00
Total amount to be distributed as input-based dividends	5,152,814.20
Earnings retained	2,685,462.82
Total distributable assets	15,494,277.02

## Income statement

	1.7.2019–30.6.2020	%	1.7.2018–30.6.2019	%	Change (%)
Revenue	159,032,333.25	100.0	163,813,362.01	100.0	-2.9
Other operating income	231,380.50	0.1	424,483.99	0.3	-45.5
Materials and services					
External services	16,734,222.25	10.5	15,529,799.44	9.5	7.8
Staff expenses					
Salaries and remunerations	81,195,928.09	51.1	83,465,190.01	51.0	-2.7
Other staff expenses	16,882,778.00	10.6	17,717,371.45	10.8	-4.7
	98,078,706.09	61.7	101,182,561.46	61.8	-3.1
Depreciation and amortisation	941,567.11	0.6	1,312,362.17	0.8	-28.3
Other operating expenses	29,044,452.85	18.3	30,383,641.84	18.5	-4.4
Operating profit	14,464,765.45	9.1	15,829,481.09	9.7	-8.6
Financial income and expenses	299,092.54	0.2	252,381.54	0.2	18.5
Profit before appropriations and taxes	14,763,857.99	9.3	16,081,862.63	9.8	-8.2
Appropriations	50,857.51	0.0	-41.560.05	0.0	-222.4
Income taxes	-1,047,590.75	0.7	-1,082,009.91	0.7	-3.2
Profit for financial period	13,767,124.75	8.7	14,958,292.67	9.1	-8.0

## Balance sheet

	30.6.2020	%	30.6.2019	%
Assets				
Non-current assets				
Intangible assets	148,180.50	%	345,848.48	%
Tangible assets	3,054,061.10		3,271,883.20	
Investments	147,464.15		149,482.41	
	3,349,705.75	6.4	3,767,214.09	6.0
Current assets				
Non-current receivables	566,201.29		934,466.62	
Current receivables	29,707,816.43		51,765,839.95	
Cash in hand and at bank	19,087,617.09		6,347,019.96	
	49,361,634.81	93.6	59,047,326.53	94.0
	52,711,340.56	100.0	62,814,540.62	100.0
Liabilities				
Shareholders' equity				
Share capital	915,260.00		915,260.00	
Invested non-restricted equity fund	1,315,120.71		1,025,080.71	
Retained earnings	412,031.56		998,903.65	
Profit for financial period	13,767,124.75		14,958,292.67	
	16,409,537.02	31.1	17,897,537.03	28.5
Accumulated appropriations	717,471.62	1.4	768,329.13	1.2
Liabilities			00 700 00	
Non-current liabilities	30,745.00		33,706.00	
Current liabilities	35,553,586.92		44,114,968.46	
	35,584,331.92	67.5	44,148,674.46	70.3
	52,711,340.56	100.0	62,814,540.62	100.0

# Cash flow statement

	1.7.2019–30.6.2020	1.7.2018–30.6.2019
Cash flow from operating activities		
Profit before extraordinary items	14,764	16,082
Adjustments	·	·
(Net) profit/loss from non-current assets	-191	-337
Depreciation and amortisation according to plan	942	1,312
Financial income and expenses	-299	-252
Cash flow before change in working capital	15,215	16,805
Change in working capital		
Increase (-)/decrease (+) in short-term zero-interest debtors	22,062	4,364
Increase (+)/decrease (-) in short-term zero-interest creditors	-9,352	1,992
Cash flow from operating activities before financial items and taxes	27,925	23,161
Interest paid and other financial expenses due to operations	-93	-71
Dividends received from operations	0	86
Interest received from operations	392	237
Direct taxes paid	-257	-1,754
Cash flow from operating activities (A)	27,967	21,660
Cash flow from investing activities		
Investments in tangible and intangible assets	-757	-1,508
Gains from divestments of tangible and intangible assets	423	416
Gains from divestment of financial assets	2	3
Cash flow from investing activities (B)	-333	-1,089
Cash flow from financing activities		
Rights issue	290	406
Acquisition of company's own shares	-530	-1,015
Return of capital from invested unrestricted equity	0	-6,048
Increase (-)/decrease (+) in loan receivables	364	0
Increase (-)/decrease (+) in non-current loans	-3	-2
Dividends paid	-15,015	-14,243
Cash flow from financing activities (C)	-14,894	-20,902
Change in liquid assets (A+B+C) increase (+)/decrease (-)	12,741	-331
Liquid assets at the start of the financial period	19,088	6,347
Liquid assets at the end of the financial period	-6,347	-6,678
Change in liquid assets	12,741	-331

# Notes on the financial statements of 30 June 2020

#### **Accounting principles**

#### Presentation of revenue and external services

According to Decision 2007/1799 of the Finnish Accounting Board, revenue is presented by recognising subcontracting of global assignments in revenue, i.e., it includes all subcontracts for which PwC Finland bears full financial responsibility. However, revenue does not include international statutory audits performed by the local PwC firm. Corresponding charges paid to foreign PwC firms for the above-mentioned subcontracted tasks are recorded as external services.

During the financial period, subcontracting performed by foreign PwC firms included in the turnover stood at EUR 16,732,422 (EUR 15,363,712 in the previous financial period).

#### Valuation of fixed assets

Fixed assets are valued on the basis of their current acquisition cost less accumulated depreciation according to plan.

The amount of depreciation according to plan is calculated according to the depreciation plan prepared in advance as straightline depreciation from the initial acquisition

cost of fixed assets. Depreciation periods based on estimated economic working lives are presented in the notes on the income statement.

#### Lease charges

Lease charges are presented in the income statement as rent payments, except for PC equipment lease charges, which are recorded as IT expenditure incorporated in other operating expenses.

#### Receivables and liabilities denominated in foreign currency

Receivables and liabilities denominated in foreign currency are valued on the basis of the average rate on the balance sheet date.

#### **Appropriations**

Appropriations include the depreciation difference and voluntary reserves, which are presented on the balance sheet as accumulated appropriations.

#### **Deferred tax assets and liabilities**

Deferred tax assets and liabilities are presented in the notes on the financial statements in connection with income taxes.

Notes on the income statement	2020	2019
1. Revenue per business area		
Audit services, statutory audit	70,248,862.98	71,446,755.63
Other services	88,783,470.27	92,366,606.38
Total	159,032,333.25	163,813,362.01
2. Other operating income		
Capital gains from fixed assets	26,172.95	77,959.24
Capital gains on the sale of shares	205,207.55	265,381.75
Other operating income	0.00	81,143.00
Total	231,380.50	424,483.99
3. Staff expenses		
Salaries and remunerations	81,195,928.09	83,465,190.01
Pension expenses	14,313,458.89	15,060,867.24
Other staff expenses	2,569,319.11	2,656,504.21
Total	98,078,706.09	101,182,561.46
Notes on staff and members of PwC's bodies are presented later in Section 17.		
4. Depreciation and amortisation		
Depreciation according to plan	941,567.11	1,312,362.17
Total	941,567.11	1,312,362.17

The balance sheet itemisation of changes in depreciation and depreciation difference is included in the itemisation of non-current assets and appropriations in the notes on the balance sheet.

Depreciation according to plan is based on the original acquisition costs of fixed assets and the estimated useful life. Depreciation periods according to plan are as follows:

	Years	Years
Cars, incl. accessories	5	5
IT equipment and hardware	2–3	2–3
Other machinery and equipment	8	8
IT software	4	4
Renovation expenses of rented apartments	5–7	5–7

Notes on the income statement	2020	2019
5. Financial income and expenses		
Dividends received from other investments held as non-current assets		
From affiliates	0	85,500.00
Dividends received from other investments held as non-current assets	0	85,500.00
Other interest income and financial income	392,286.47	237,513.02
Interest and other financial expenses	93,193.93	70,631.48
Financial income and expenses in total	299,092.54	252,381.54
6. Appropriations		
Depreciation difference increase (-)/decrease (+)	50,857.51	-41,560.05
Total	50,857.51	-41,560.05
7. Income taxes		
Income taxes from ordinary activities in the financial period (+/-)	1,100,667.10	1,082,109.91
Income taxes from ordinary activities in previous financial periods	-53,076.35	-100.00
Taxes based on PwC's taxable income	1,047,590.75	1,082,009.91
Deferred tax liability	143,494.32	153,665.83

Notes to balance sheet assets	2020	201
8. Intangible and tangible assets		
Intangible asset		
Intangible rights		
Acquisition cost 1.7.	1,954,861.48	1,954,861.4
ncreases 1.7.–30.6.	0.00	0.0
Decreases 1.7.–30.6.	0.00	0.0
Acquisition cost 30.6.	1,954,861.48	1,954,861.4
Accumulated amortisation 1.7.	1,742,691.80	1,446,876.7
Accumulated amortisation of decreases	0.00	0.0
Amortisation in the financial period	147,857.54	295,815.0
Accumulated amortisation 30.6.	1,890,549.34	1,742,691.8
Book value 30.6.	64,312.14	212,169.6
Other costs to be spread		
Acquisition cost 1.7.	2,162,331.82	2,052,269.2
ncreases 1.7.–30.6.	0.00	110,062.5
Acquisition cost 30.6.	2,162,331.82	2,162,331.8
Accumulated amortisation 1.7.	2,028,653.02	1,723,558.3
Amortisation in the financial period	49,810.44	305,094.6
Accumulated amortisation 30.6.	2,078,463.46	2,028,653.0
Book value 30.6.	83,868.36	133,678.8
Decreases in the acquisition cost and accumulated amortisation of the decrease the financial period.	es include costs to be spread written off l	by the beginning o
Intangible assets in total	148,180.50	345 848,4
Tangible assets		
Machinery and equipment		
Acquisition cost 1.7.	7,581,670.63	6,549,739.4
ncreases 1.7.–30.6.	757,185.94	1,434,482.8
Decreases 1.7.–30.6.	-529,842.86	-402,551.6
	7,809,013.71	7,581,670.6
Acquisition cost 30.6.		
Acquisition cost 30.6.  Accumulated depreciation 1.7.	4,309,787.43	3,922,142.9
Acquisition cost 30.6.	4,309,787.43 -298,733.95	
Acquisition cost 30.6.  Accumulated depreciation 1.7.		-323,807.9
Acquisition cost 30.6.  Accumulated depreciation 1.7.  Accumulated depreciation of decreases	-298,733.95	-323,807.9 711,452.4
Acquisition cost 30.6.  Accumulated depreciation 1.7.  Accumulated depreciation of decreases  Depreciation for the financial period	-298,733.95 743,899.13	3,922,142.9 -323,807.9 711,452.4 4,309,787.4 3,271,883.2

Notes to balance sheet assets	2020	2019
9. Investments		
Other shares and rights of ownership		
Acquisition cost 1.7.	149,482.41	149,482.41
Increases 1.7.–30.6.	0.00	0.00
Decreases 1.7.–30.6.	2,018.26	0.00
Acquisition cost 30.6.	147,464.15	149,482.41
Book value 30.6.	147,464.15	149,482.41
Investments in total	147,464.15	149,482.41
10. Non-current receivables		
Loan receivables	482,409.24	846,444.44
Rental deposits	83,792.05	88,022.18
Total	566,201.29	934,466.62
11. Current receivables		
Trade receivables	25,825,088.00	48 047 030,88
Other receivables	33,459.29	63 996,03
Prepayments and accrued income	3,849,269.14	3 654 813,04
Current receivables in total	29,707,816.43	51 765 839,95
Material items included in the prepayments and accrued income		
Staff expenses	0.00	0.00
Other consequent payments	3,849,269.14	3,654,813.04
Prepayments and accrued income in total	3,849,269.14	3,654,813.04

Notes on the balance sheet liabilities	2020	2019		
12. Shareholders' equity				
Share capital 1.7.	915,260.00	915,260.00		
Share capital 30.6.	915,260.00	915,260.00		
Invested non-vestriated equity fund 1.7	1 005 000 71	6 667 040 71		
Invested non-restricted equity fund 1.7.	1,025,080.71	6,667,040.71		
Return of capital from invested unrestricted equity		0.00 -6,048,000.00		
Rights issue	290,040.00	406,040.00		
Invested non-restricted equity fund 30.6.	1,315,120.71	1,025,080.71		
Retained earnings 1.7.	15,957,196.32	16,256,544.65		
Dividends paid	-15,014,772.12	-14,242,617.00		
Acquisition of company's own shares	-530,392.64	-1,015,024.00		
Retained earnings 30.6.	412,031.56	998,903.65		
Profit for financial period	13,767,124.75	14,958,292.67		
	14,179,156.31	15,957,196.32		
Shareholders' equity in total	16,409,537.02	17,897,537.03		
Distributable assets	15,494,277.02	16,982,277.03		
13. Accumulated appropriations				
Depreciation difference				
Intangible rights	-39,158.30	-15,608.62		
Machinery and equipment	756,629.92	783,938.26		
Total	717,471.62	768,329.64		
14. Non-current liabilities				
Other non-current liabilities, pension liability	30,745.00	33,706.00		
Total	30,745.00	33,706.00		
15. Current liabilities				
Trade creditors	1,407,091.59	3,767,857.91		
Other current liabilities	9,427,986.22	13,684,859.59		
	04-10-11	00.000.000.00		
Accruals and deferred income	24,718,509.11	26,662,250.96		
Current liabilities in total	35,553,586.92	44,114,968.46		
Material items included in the prepayments and deferred income				
Staff expenses	23,139,447.22	25,591,868.47		
Other consequent payments	1,579,061.89	1,070,382.49		
Accruals and deferred income in total	24,718,509.11	26,662,250.96		

Notes on the balance sheet liabilities	2020	2019
16. Audit fees		
Auditing	31,940.00	33,050.00
Certificates and opinions	0.00	0.00
Audit fees in total	31,940.00	33,050.00
17. Notes on staff and members of PwC bodies		
17 a. Average no. of staff	1286	1227
17 b. No. of staff by business area at the end of financial period		
Audit services, statutory audit	519	539
Other services	579	553
Support functions and internal services	117	104
Total	1215	1196
17 c. The salaries of the CEO and members of the Board of Directors subject to prepayment tax were	3,533,989.82	3,913,010.89
18. Collaterals and contingent liabilities		
Pledges and contingent liabilities		
Other collaterals:		
Pledges as collateral for rent	83 792,05	88,022.18
Total	83 792,05	88,022.18
Other liabilities		
Leasing liabilities:		
- Payments the following year	1,052,207.92	1,421,146.76
- Payments later	677,009.07	848,586.59
Total	1,729,216.99	2,269,733.35
	Next financial period	Subsequent
	Next financial period	Subsequent financial years
Leasing liabilities from long-term, non-cancellable lease agreements	Next financial period 4,771,946.48	

## Signatures and auditor's note

#### Signatures for annual report and financial statements

Helsinki on 16 September 2020

Janne Rajalahti Ylva Eriksson Chairman of the Board

Markku Katajisto Merja Lindh

Simo Valtti Martti Virolainen

Kimmo Vilske Mikko Nieminen

CEO

#### **Auditor's note**

A report has been given today on the audit performed.

Helsinki on 23 September 2020

Revico Grant Thornton Oy - Audit firm

Joakim Rehn APA

## Auditor's report

#### For PricewaterhouseCoopers Oy's Annual General Meeting

#### **AUDIT OF FINANCIAL STATEMENTS**

#### Conclusion

We have audited PricewaterhouseCoopers Oy's (Business ID 0486406-8) financial statements for the financial period of 1 July 2019 to 30 June 2020. The financial statements include the balance, income statement and cash flow statement of the company, as well as additional notes.

In our conclusion, we state that the financial statements present a correct and sufficient picture of the company's performance and financial position in accordance with the regulations concerning financial statements that are applicable in Finland and meet the statutory requirements.

#### **Grounds for the conclusion**

We have performed the audit in accordance with good auditing practice in Finland. Our obligations according to good auditing practice are described in more detail under The auditor's obligations with regard to the audit of the financial statements. We are independent of the company in accordance with the ethical requirements that apply in Finland regarding our audit and we have fulfilled our other ethical obligations in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit's conclusion.

#### **Obligations of the Board of Directors and** CEO with regard to the financial statements

The Board of Directors and CEO are responsible for ensuring that the financial statements give a correct and sufficient picture in accordance with the regulations concerning financial statements that are applicable in Finland and meet the statutory requirements. The Board of Directors and CEO are also responsible for such internal control which they consider necessary for the preparation of financial statements that are free from significant inaccuracies caused by malpractice or errors.

When preparing the financial statement, the Board of Directors and CEO are obliged to

assess the ability of the company to continue their operations and, where appropriate, to present the facts relating to the continuity of operations and to the fact that the financial statements have been prepared based on the continuity of operations. The financial statements are prepared based on the continuity of operations, except if the company is to be dissolved or the operations are to be discontinued or there is no realistic alternative to doing so.

#### The auditor's obligations with regard to the audit of the financial statements

Our goal is to reach reasonable certainty of whether the financial statements as a whole contain significant inaccuracies caused by malpractice or errors, and to provide an auditor's report containing our conclusion. Reasonable certainty is a high degree of certainty, but this is not a guarantee that significant inaccuracies are always detected in an audit performed in accordance with good auditing practice. Inaccuracies may occur because of malpractice or errors, and are considered significant if they alone or jointly can reasonably be expected to influence the financial decisions made by users on the basis of the financial statements.

Auditing in accordance with good auditing practice includes using our professional judgment and maintaining professional scepticism throughout the audit.

#### Additionally:

We recognise and assess significant risks of inaccuracies arising from malpractice or errors, plan and implement auditing practices to manage these risks and obtain sufficient and appropriate evidence as the basis for our conclusion. The risk that a significant inaccuracy caused by malpractice is not detected is greater than the risk that a significant inaccuracy caused by an error is not detected, as malpractice may be associated with collusion, forgery, intentional non-disclosure of information, presentation of incorrect information or ignoring of internal control.

- We form an understanding of the internal control relevant to the audit in order to be able to plan appropriate auditing practices, but not in order to be able to provide a statement on the effectiveness of the company's internal control.
- We assess whether the principles applied to the preparation of the financial statements are appropriate and whether the accounting estimates made by the management and the information contained therein are reasonable.
- TWe conclude whether it was appropriate for the Board of Directors and the CEO to prepare financial statements based on the assumption of continuity of operations, and based on the evidence we have obtained, we conclude whether there is such uncertainty related to transactions or circumstances that may give rise to significant doubt as to the ability of the company to continue to operate. If our conclusion is that there is significant uncertainty, we must ensure that the reader of the auditor's report becomes aware of the information in the financial statements associated with the uncertainty or, if the information associated with the uncertainty is not sufficient, adjust our conclusion. Our conclusion is based on the evidence we have obtained prior to presenting the auditor's report. However, future events or circumstances may result in the company being unable to continue operating.
- We evaluate the general presentation, structure and content of the financial statements, including all the information that is presented therein, and assess whether the statements reflect the business operations and transactions on which they are based in such a way that they present a correct and sufficient picture.

We communicate with the governing bodies about, for example, the planned scope and scheduling of the audit and significant findings, including any significant inadequacies of the internal control that we may identify during the audit.

#### OTHER REPORTING OBLIGATIONS

#### Other information

The Board of Directors and the CEO are responsible for other information. Other information encompasses the annual report. Our conclusion concerning the audit does not apply to other information.

It is our obligation to read the other information in connection with the audit and to assess whether the other information significantly contradicts the information that we have gained from the financial statements or during the audit, or otherwise appears to be significantly incorrect. It is also our obligation to assess whether the annual report has been written in accordance with the applicable regulations.

In our conclusion, we state that the information in the annual report and the financial statement is consistent and that the annual report has been written in accordance with applicable regulations.

If we, based on our work, reach the conclusion that there are significant inaccuracies in the annual report, we must report this. We have nothing to report on this matter.

Helsinki 23. September 2020

Revico Grant Thornton Oy Audit firm

Joakim Rehn APA

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